### **OVERVIEW OF BUDGET**

DEPARTMENT: ECONOMIC AND COMMUNITY DEVELOPMENT DIRECTOR: THOMAS R. LAURIN

2002-03

|                           | Appropriation | Revenue    | Local Cost | Fund<br>Balance | Staffing |
|---------------------------|---------------|------------|------------|-----------------|----------|
| ECD Consolidated          | 56,888,676    | 41,540,670 |            | 15,348,006      | 61.0     |
| <b>Economic Promotion</b> | 926,263       | 68,000     | 858,263    |                 | 2.0      |
| Small Business Dev        | 228,956       | 40,000     | 188,956    |                 | 4.0      |
| TOTAL                     | 58,043,895    | 41,648,670 | 1,047,219  | 15,348,006      | 67.0     |

**BUDGET UNIT:** 

ECONOMIC AND COMMUNITY DEVELOPMENT CONSOLIDATED (SAR, SAS, SAT, SAU, SAV, SBA, SBC, SBD, SBE, SBQ, SBR, SBT, SBW, SBZ, SCS, SDJ, SDK, SDR)

### I. GENERAL PROGRAM STATEMENT

Economic and Community Development is responsible for applying for and administering federal, state, and local grant funds allocated to the County of San Bernardino for housing, economic, and community development programs. Federal funds comprise a large percentage of the total monies included in the department's budget through Community Development Block Grants (CDBG), the Emergency Shelter Grant, Home Investment Partnership Program Grant (HOME), the Neighborhood Initiative Program Grant (NIP), and the Economic Development Initiative Program (EDI) Grant.

### II. BUDGET & WORKLOAD HISTORY

|                    | Actual     | Budget     | Actual     | Budget     |
|--------------------|------------|------------|------------|------------|
|                    | 2000-01    | 2001-02    | 2001-02    | 2002-03    |
| Total Requirements | 30,801,411 | 59,427,244 | 23,021,281 | 56,888,676 |
| Total Sources      | 39,889,065 | 48,888,166 | 27,223,213 | 41,540,670 |
| Fund Balance       |            | 10,539,078 |            | 15,348,006 |
| Budgeted Staffing  |            | 58.0       |            | 61.0       |

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures in this fund are typically less than budgeted. Since the cost of programs administered by this department are primarily federally funded, revenues also are usually under realized as well. The unexpended and unrealized amounts in 2001-02 have been carried over to the subsequent year's budget.

### III. HIGHLIGHTS OF BOARD APPROVED CHANGES TO BUDGET (see attachments for detailed changes)

## **STAFFING CHANGES**

This budget includes a net increase of 3.0 positions in staffing. An ECD Specialist I (pending classification review) has been added to handle the increase in workload related to the Neighborhood Initiative Program. An Economic and Community Development Analyst has been added to handle the additional workload due to the anticipated increase in the number of CDBG projects. An Educational Specialist position was transferred from Jobs and Employment Services Department to assist with the outreach and capacity building efforts associated with the Community Housing Development Organizations (CHDO) and Homeowners Assistance Program. Also included in the staffing changes is the conversion of 2.0 clerical Public Service Employee positions to 2.0 permanent positions, 1.0 Clerk II and 1.0 Secretary I.

### **PROGRAM CHANGES**

The one-time \$15,000,000 federal Neighborhood Initiative Grant has been completely expended on neighborhood revitalization efforts over the last three years. However, revenue generated by the programs, from the resale of Housing and Urban Development (HUD) houses, is being realized by the program and included in the budget on an annual basis for continued neighborhood revitalization activities.

# **ECONOMIC AND COMMUNITY DEVELOPMENT**

GROUP: Economic Development/Public Services
DEPARTMENT: Economic and Community Development

FUND: Consolidated Special Revenue (SAR, SAS, SAT, SAU, SAV, SBA, SBC, SBD,

SBE, SBQ, SBR, SBT, SBW, SBZ, SCS, SDJ, SDK, SDR)

FUNCTION: Public Assistance ACTIVITY: Other Assistance

|                                | 2001-02<br>Actuals | 2001-02<br>Approved Budget | 2002-03<br>Board Approved<br>Base Budget | 2002-03<br>Board Approved<br>Changes to<br>Base Budget | 2002-03<br>Final Budget |
|--------------------------------|--------------------|----------------------------|------------------------------------------|--------------------------------------------------------|-------------------------|
| Appropriations                 |                    |                            |                                          |                                                        |                         |
| Salaries and Benefits          | 2,981,000          | 3,200,054                  | 3,360,057                                | 170,537                                                | 3,530,594               |
| Services and Supplies          | 1,133,422          | 1,009,279                  | 1,029,465                                | 535,018                                                | 1,564,483               |
| Central Computer               | 19,283             | 19,128                     | 51,187                                   | -                                                      | 51,187                  |
| Grants/Direct Projects         | 16,007,735         | 50,445,395                 | 50,445,395                               | (2,163,819)                                            | 48,281,576              |
| Transfers                      | 2,222,058          | 3,783,604                  | 3,783,604                                | 452,319                                                | 4,235,923               |
| Total Expen Authority<br>Less: | 22,363,498         | 58,457,460                 | 58,669,708                               | (1,005,945)                                            | 57,663,763              |
| Reimbursements                 | -                  | -                          | -                                        | (3,436,155)                                            | (3,436,155)             |
| Total Appropriation            | 22,363,498         | 58,457,460                 | 58,669,708                               | (4,442,100)                                            | 54,227,608              |
| Operating Transfers Out        | 657,783            | 969,784                    | 969,784                                  | 1,691,284                                              | 2,661,068               |
| Total Requirements             | 23,021,281         | 59,427,244                 | 59,639,492                               | (2,750,816)                                            | 56,888,676              |
| Revenue                        |                    |                            |                                          |                                                        |                         |
| Fines & Forfeitures            | 2,699              | -                          | -                                        | 1,500                                                  | 1,500                   |
| Taxes                          | 13,651             | 75,000                     | 75,000                                   | (43,017)                                               | 31,983                  |
| Use of Money & Property        | 355,830            | 570,920                    | 570,920                                  | 58,179                                                 | 629,099                 |
| Current Services               | 23,732             | 25,000                     | 25,000                                   | (25,000)                                               | -                       |
| State, Fed or Gov't Aid        | 12,839,527         | 40,214,747                 | 40,214,747                               | (6,628,477)                                            | 33,586,270              |
| Other Revenue                  | 13,887,774         | 8,002,499                  | 8,214,747                                | (922,929)                                              | 7,291,818               |
| Total Revenue                  | 27,123,213         | 48,888,166                 | 49,100,414                               | (7,559,744)                                            | 41,540,670              |
| Operating Transfers In         | 100,000            | <u> </u>                   | -                                        | <u> </u>                                               | <u> </u>                |
| Total Sources                  | 27,223,213         | 48,888,166                 | 49,100,414                               | (7,559,744)                                            | 41,540,670              |
| Fund Balance                   |                    | 10,539,078                 | 10,539,078                               | 4,808,928                                              | 15,348,006              |
| Budgeted Staffing              |                    | 58.0                       | 58.0                                     | 3.00                                                   | 61.0                    |

|                                 | Total Changes in Board Approved Base Budget |                                                       |  |
|---------------------------------|---------------------------------------------|-------------------------------------------------------|--|
| Salaries and Benefits           | 160,003                                     | MOU increases.                                        |  |
| Services and Supplies           | 20,186                                      | Inflation factor applied.                             |  |
| Central Computer                | 32,059                                      | _                                                     |  |
| Revenue                         | 212,248                                     | Increase in revenue to support base year adjustments. |  |
| Total Appropriation Change      | 212,248                                     | -                                                     |  |
| Total Revenue Change            | 212,248                                     |                                                       |  |
| Total Fund Balance Change       | -                                           | _                                                     |  |
| Total 2001-02 Appropriation     | 59,427,244                                  |                                                       |  |
| Total 2001-02 Revenue           | 48,888,166                                  |                                                       |  |
| Total 2001-02 Fund Balance      | 10,539,078                                  | _                                                     |  |
| Total Base Budget Appropriation | 59,639,492                                  |                                                       |  |
| Total Base Budget Revenue       | 49,100,414                                  |                                                       |  |
| Total Base Budget Fund Balance  | 10,539,078                                  |                                                       |  |

# **ECONOMIC AND COMMUNITY DEVELOPMENT**

|                       |             | Board Approved Changes to Base Budget                                                                                                                                                                                                                    |
|-----------------------|-------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Salaries and Benefits | 170,537     | Increase of three budgeted staff and conversion of two PSE positions into regular postions.                                                                                                                                                              |
|                       | 170,537     |                                                                                                                                                                                                                                                          |
| Services and Supplies | 56,800      | Increase due to additional costs of legal advertisements required under the federal grant program.                                                                                                                                                       |
|                       | 24,000      | Increase due to additional training required for new federal automated reporting systems.                                                                                                                                                                |
|                       | (77,419)    | Decrease in COWCAP.                                                                                                                                                                                                                                      |
|                       | 47,968      | Increase in Dist DP Equip and System Development Charges per ISD.                                                                                                                                                                                        |
|                       |             | Net increase in all other object codes.                                                                                                                                                                                                                  |
|                       | 432,927     | Fund balance adjustment.                                                                                                                                                                                                                                 |
|                       | 535,018     |                                                                                                                                                                                                                                                          |
| Grants                | (1,170,110) | Decrease due to business loan program federal aid reduction as a result of Board of Supervisors action on April 16, 2001 regarding the CDBG consolidated plan.                                                                                           |
|                       | (897,838)   | Decrease in expenditures for the home acquisition/rehab program.                                                                                                                                                                                         |
|                       | (1,299,409) | Decrease due to 2001-02 over estimated budget for grants in CBDG grants.                                                                                                                                                                                 |
|                       | , ,         | Decrease in Economic Development Incentive (EDI) Program.                                                                                                                                                                                                |
|                       |             | Decrease in various other program expenses due to reduction in federal aid.                                                                                                                                                                              |
|                       | 1,821,296   | Fund balance adjustment.                                                                                                                                                                                                                                 |
|                       | (2,163,819) |                                                                                                                                                                                                                                                          |
| Transfers             | (2,126,429) | Decrease in costs incurred by other departments (estimated at \$440,602) and a reclassification of some department charges to operating transfers from transfers (\$1,685,827).                                                                          |
|                       | 2,578,748   | Increase due to an accounting change - salary expense will be accounted for in fund SAU and disbursed to other ECD funds.                                                                                                                                |
|                       | 452,319     |                                                                                                                                                                                                                                                          |
| Operating Transfers   | 1,685,827   | Reclassification of some department charges to operating transfers from transfers.                                                                                                                                                                       |
| 3                     | 5,457       | Fund balance adjustment.                                                                                                                                                                                                                                 |
|                       | 1,691,284   |                                                                                                                                                                                                                                                          |
| Reimbursements        | (2,578,748) | Increase due to an accounting change - salary expense will be accounted for in fund SAU and disbursed to other ECD funds.                                                                                                                                |
|                       | (857,407)   | Fund balance adjustment.                                                                                                                                                                                                                                 |
|                       | (3,436,155) | ,                                                                                                                                                                                                                                                        |
| Total Appropriation   | (2,750,816) |                                                                                                                                                                                                                                                          |
| Revenue               |             |                                                                                                                                                                                                                                                          |
| Fines & Forfeitures   | 1,500       | Expected increase in loan activity.                                                                                                                                                                                                                      |
| Taxes                 | (43,017)    | Decrease due to increased compliance of property owners with county abatement policies.                                                                                                                                                                  |
| Use of Money          | 58,179      | Increase due to expected loan payment activity.                                                                                                                                                                                                          |
| Current Services      | (25,000)    | Decrease due to revenue reclassified to other revenue.                                                                                                                                                                                                   |
| State and Federal Aid | (4,000,000) | Reduction in revenues related to the Neighborhood Initiative Program (federal grant has been completely expended).                                                                                                                                       |
|                       | (990,513)   | Decrease of federal aid for housing acquisition program.                                                                                                                                                                                                 |
|                       |             | Decrease due to 2001-02 over projection of federal aid in the CDBG program.                                                                                                                                                                              |
|                       | (527,271)   | Decrease due to reduction in Economic Development Incentive (EDI) grant funding.  Decrease due to reduction in rederal aid for business loan programs as a result of Board of Supervisors action on                                                      |
|                       | (403,879)   | April 16, 2001 regarding the CDBG consolidated plan.                                                                                                                                                                                                     |
|                       | 110,094     | Fund balance adjustment.                                                                                                                                                                                                                                 |
|                       | (6,628,477) |                                                                                                                                                                                                                                                          |
| Other Revenue         | (922,929)   | Decrease in the amount of loan payoffs for existing and future business loans and for the selling of rehab houses under the acquisition/rehab program as a result of Board of Supervisors action on April 16, 2001 regarding the CDBG consolidated plan. |
| Total Revenue         | (7,559,744) |                                                                                                                                                                                                                                                          |
| Fund Balance          | 4,808,928   |                                                                                                                                                                                                                                                          |
|                       |             |                                                                                                                                                                                                                                                          |